

## ANNOUNCEMENT

(Translated from the original version in Portuguese)

## CIMPOR INVESTS IN CAPACITY INCREASES IN BRAZIL

Strengthening its presence on emerging markets, CIMPOR announces investments to increase production in Brazil to meet demand growth.

As witnessed by its 2010 Q3 18% sales growth (yoy), CIMPOR has been increasing its participation in the Brazilian market, surpassing market growth (estimated at 13% for 2010) and almost reaching full capacity utilization.

Brazil's prospects for continuing encouraging economic dynamism and cement consumption growth outlook led CIMPOR to approve a new €240 Million program of investments over the next three years (to be added to €10 Million more of ongoing investments) to increase local cement production capacity by 2.3 Million tons p.a..

Considering the geographic footprint of CIMPOR in Brazil, two new interventions where given priority to address the increasing cement demand in this country: the construction of a new line in the Cezarina plant and the construction of a production unit at Caxitu..

• The construction of a third line in Cezarina (Goiás Province, Central-West), currently producing at full capacity, will add 0.65 Million tons of cement production capacity p.a. to this facility.

Cezarina "Line Three" project will start in 2011 and require, over the next three years to completion, an investment of up to €80 Million. The new line specifications allow at a later stage, if required, for capacity duplication by means of a €40 Million investment.

Together with the ongoing revamping of "Line One", "Line Three" commissioning will bring Cezarina to a total cement production capacity of 2.1 million tons p.a. by 2013.

• The construction of a new cement and clinker production unit in Caxitu, just 15km from João Pessoa plant, (Paraíba Province, Northeast), will enable CIMPOR to continue to grow alongside the market in the Northeast region, complementing the three existing plants - João Pessoa, São Miguel dos Campos e Campo Formoso - presently at full usage of their 3.0 Million tons p.a. capacity.

Despite the past four years steep cement demand growth in this region (14% avg. p.a.), the low cement consumption per capita (~190kg vs. ~270kg in Brazil) together with the local construction trends, support an attractive cement demand growth potential for the region.

Tax and Lisbon Companies Registry and Registration number: 500 722 900



The line to be built in Caxitu will have an annual cement production capacity of 1.45 Million tons, requiring an investment of up to €160 Million. The construction of this facility will start in 2011 and is to be finished in 2013.

These two new cement production lines strengthen CIMPOR presence in Brazil - its current leading contributor to both Turnover and EBITDA -, increasing the company's local cement production capacity to approximately 8.8 Million tons p.a., in 7 plants, and reinforcing its conditions to defend its market participation of circa 10% in this country.

Once again, CIMPOR reaffirms its position on emerging markets, a distinctive competitive advantage among the major international cement players.

Lisbon, November 25, 2010